Environment

Last updated : August 29, 2024

Environment Invest	ments	Unit	FY2019	FY2020	FY2021	FY2022	FY2023	Notes
Environmental conser (investment)	vation costs	1,000,000 JPY	233	177	172	404	85	Kewpie only
Environmental conser (cost)	vation costs	1,000,000 JPY	632	622	611	682	636	Kewpie only
Economic effect of en conservation measure		1,000,000 JPY	1,199*	589*	811*	821*	1,163*	Kewpie Group domestic production plants
Environmental Mana	agement							
		Unit			FY2023			Notes
Third-Party	NO. of aquired plants	-		2	4 of the 71 pl	ans		Kewpie Group domestic production plants
Certification (ISO14001)	Aquired rate of plants	%			33.8%		Kewpie Group domestic production plants	
No. of environmental	law violations	No.	0	0	0	0	0	Kewpie Group domestic production plants
Number of fines for violations of environmental laws and regulations		No.	0	0	0	0	0	Kewpie Group domestic production plants
Number of serious environmental accidents		No.	0	0	0	0	0	Kewpie Group domestic production plants
Effective Use and Re	ecycling of Res	ources				-	-	
		Unit	FY2019	FY2020	FY2021	FY2022	FY2023	Notes
Food waste reduction to FY2015)	rate (compared	%	18.2	30.9	39.0	46.6	59.6	Kewpie Group domestic production plants
Effective utilization ra portions of vegetables vegetables: Cabbage,	s Main	%	21.2	40.0	62.1	77.5	82.7	Kewpie Group domestic production plants
Reduction rate in volu waste (compared to F		%	29.9	11.6	61.3	74.8	75.5	Sales department of Kewpie Corporation,Aohata Corporation
Reduction rate in volu waste (compared to F	•	%	_	_	10.8	13.8	20.9	Kewpie Group domestic production plants and offices Reviewed base year results in FY2023
Material Waste	Total	1,000 tons	50.8	45.9	41.6	39.8	33.5	
Produced	Intensity	kg/production tons	62.8	59.4	54.0	52.4	48.1	Kewpie Group domestic production plants
Total material waste, etc. produced		1,000 tons	72.4	69.2	66.4	65.1	57.2	Kewpie Group domestic production plants
Final amount of material waste, etc. disposed (landfill)		1,000 tons	2.4	2.0	1.7	1.6	1.6	Kewpie Group domestic production plants
Recycling rate		%	97.0	97.0	97.4	97.5	97.2	Kewpie Group domestic production plants

Environmental data covers Kewpie Corporation and its consolidated subsidiaries unless otherwise stated, and results cover the Kewpie fiscal year (December to November of the following year).

The "*" mark indicates that some of the data has been revised due to a review of calculation definitions and other factors.

Environment

Last updated : August 29, 2024

ustainable Use of Water Resources											
		Unit	FY2019	FY2020	FY2021	FY2022	FY2023	Notes			
	Global	1,000m ³	826	1,042	661	675	694	Actual results from October to September of the following year			
Vater intake by area	Basic unit in global	m ³ /Production ton	4.4	5.4	3.7	3.8	4.0	Actual results from October to September of the following year			
	Japan	1,000m ³	8,509	8,301	8,091	8,075	7,367	Actual results from December to November of the following year			
	Basic unit in Japan	m ³ /Production ton	10.5	10.8	10.5	10.6	10.6	Actual results from December to November of the following year			
	China	1,000m ³	205	225	237	190	185	Actual results from October to September of the following year			
	Asia(Excluding China)	1,000m ³	386	422	383	458	464	Actual results from October to September of the following year			
	North America• Europe	1,000m ³	235	395	41	42	44	Actual results from October to September of the following year			
Water intake by		1,000m ³	9,335	9,343	8,542	8,765	8,061				
	Fresh Water	%	100	100	100	100	100				
	T	1,000m ³	1,501	1,369	1,258	1,288	1,110				
	Tap water	%	16.1	14.7	14.7	14.7	13.8				
	T- do -toi-loo -to-o	1,000m ³	848	1161	921	912	822				
	Industrial water	%	9.1	12.4	10.8	10.4	10.0				
source	2.	1,000m ³	328	354	95	366	366				
	Rivers	%	3.5	3.8	1.1	4.2	4.6				
		1,000m ³	6,659	6,459	6,268	6,199	5,763				
	Groundwater	%	71.3	69.1	73.4	70.7	71.7				
		1,000m ³	0	0	0	0	0				
	Rain Water	%	0	0	0	0	0				
Water usage (basic un (compared to FY2020)		%	-	_	2.5	1.7	2.1	Kewpie Group domestic productior plants			
Sustainable Procurer	nent	Unit	FY2019	FY2020	FY2021	FY2022	FY2023	Notes			
Sustainable palm oil procurement Percentage switching to certified palm oil		%	37	60	95	100	100	Switchover to RSPO Book & Claim system completed, In addition, the company obtained a certificate of acceptance using the mass balance			
Biodiversity							I	methods.			
Existence of a Biodiver	sity Protection Policy		Yes:Kewpie Group Biodiversity Policy (Formulated in December 2022)								
Existence of land mana nside a biodiversity pr such land	None										
Data under "Environment"	are for the Kewpie Grour	and consolidated sul	l bsidiaries unless	stated otherwis	P						

Such land
Data under "Environment" are for the Kewpie Group and consolidated subsidiaries unless stated otherwise.

Environment

Last updated : August 29, 2024

CO ₂ Emissions		ns		•					Last updated : August 29, 2024
			Unit	FY2019	FY2020	FY2021	FY2022	FY2023	Notes
		Scope 1	1,000 tons-CO ₂	68.4	65.5	64.5	63.6	53.6	
	Inside	Scope 2	1,000 tons-CO ₂	106.5	100.3	97.5	93.6	85.2	Kewpie Group production plants
	Japan	Scope 1+2	1,000 tons-CO ₂	174.9	165.8	162.0	157.2	138.7	and offices
		Intensity	Kg-CO ₂ / production tons	211.5	210.2	205.2	206.7	196.2	
		Scope 1	1,000 tons-CO ₂	12.9	14.1	1.3	5.0	4.9	
	0.00000000	Scope 2	1,000 tons-CO ₂	31.7	32.3	29.6	30.8	23.1	
	Overseas	Scope 1+2	1,000 tons-CO ₂	44.6	46.4	30.9	35.8	28.0	Kewpie Group production plants
		Intensity	Kg-CO2 / production tons	236.3	241.5	167.6	201.9	150.9	
		Scope 3 Total	1,000 tons-CO ₂	392.7	314.3	293.9	1,229.1	1,485.0	
		1. Purchased goods and services	1,000 tons-CO ₂	234.4	215.4	167.8	987.2	1,126.2	
		2. Capital goods	1,000 tons-CO ₂	28.1	20.3	22.4	96.7	46.6	
CO ₂ Emissions		3. Initiatives related to fuel and energy consumption (not included in Scope 1 & 2)	1,000 tons-CO ₂	6.0	4.4	8.1	5.8	24.2	
		4. Transportation and delivery (upstream)	1,000 tons-CO ₂	40.8	37.8	33.4	45.1	127.7	2019-2021
		5. Material waste produced from business activities	1,000 tons-CO ₂	2.6	2.3	0.5	10.2	21.8	Kewpie only 2022
		6. Business trips	1,000 tons-CO ₂	0.3	0.3	0.3	1.4	1.4	Major domestic group companies (Kewpie Corporation, Aohata
		7. Employee commuting	1,000 tons-CO ₂	1.2	1.1	1.1	4.9	2.4	Corporation,Kewpie Egg Corporation,Salad Club, Inc.,Kewpie Jyozo Co., Ltd.,Deria
		8. Lease assets (upstream)	1,000 tons-CO ₂	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Foods Co., Ltd.,Kpack Co., Ltd.,Co-op Foods Co., Ltd.)
		9. Transportation and delivery (downstream)	1,000 tons-CO ₂	4.0	4.2	9.9	20.7	22.4	2023 Kewpie Group
		10. Manufacturing products sold	1,000 tons-CO ₂	2.6	1.7	0.0	35.8	72.6	(Domestic and overseas combined)
		11. Use of products sold	1,000 tons-CO ₂	8.8	9.8	1.8	Not applicable	Not applicable	
		12. Disposal of products sold	1,000 tons-CO ₂	17.2	16.8	14.0	21.2	39.8	
		13. Lease assets (downstream)	1,000 tons-CO ₂	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	
		14. Franchises	1,000 tons-CO ₂	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	
		15. Investments	1,000 tons-CO ₂	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	
Electricity purcha	ased	Inside Japan	Mwh	228,618	226,292	221,861	219,987	210,105	Kewpie Group production plants and offices
		Overseas	Mwh	40,662	40,342	33,668	31,404	28,410	Kewpie Group production plants
Renewable energ	ЭУ	Inside Japan	Mwh	4,361	4,155	4,461	4,749	6,445	Kewpie Group production plants and offices
		Overseas	Mwh	1,362	2,362	2,668	3,539	5,515	Kewpie Group production plants
NOx emissions		Inside Japan	tons	43.0	40.9	39.8	37.9*	33.6	Kewpie Group production plants
SOx emissions		Inside Japan	tons	8.9	8.5	8.3	8.1	6.7	Kewpie Group production plants

Data under "Environment" are for the Kewpie Group and consolidated subsidiaries unless stated otherwise. The "*" mark indicates that some of the data has been revised due to a review of calculation definitions and other factors.

Environment

Last updated : August 29, 2024

cope 3 Calculation Methods									
Category	Calculation method	Target emission intensity, etc							
1. Goods purchased and services	Standard quantity per weight	Raw material / material purchase weight							
2. Capital goods	Intensity per investment cost	Amount of capital investment							
3. Fuel and energy initiatives not included in Scope 1 & 2	CFP-DB, SC-DB	Usage by energy type							
4. Transportation and delivery (upstream)	Ton-Kilo method / emission intensity during transportation	Shipper transportation / transportation scenario activities for each procurement item							
5. Material waste produced from business activities	Standard quantity per weight	Weight of wasted material							
6. Business trips	Consumption per no. of employees	No. of employees							
7. Employee commuting	Consumption per no. of employees and working days	No. of employees and no. of business days							
8. Lease assets (upstream)	Included in Scope 1 & 2	Included in Scope 1 & 2							
9. Transportation and delivery (downstream)	Emission intensity during transport	The scenario is shipment weight and product transportation							
10. Manufacturing products sold	Energy consumed indirectly by each product	Sales volume for each product family							
11. Use of products sold	Energy consumed indirectly by each product	Sales volume for each product family							
12. Disposal of products sold	Standard quantity per weight	Weight of packaging materials used for products							
13. Lease assets (downstream)	Not applicable	Not applicable							
14. Franchises	Not applicable	Not applicable							
15. Investments	Not applicable	Not applicable							

Social

```
Last updated : August 29, 2024
```

Human resources		Unit	FY2019	FY2020	FY2021	FY2022	FY2023	Notes
No. of group employees		People	24,856	25,271	15,885	15,785	15,453	Kewpie Group %Figures have been revised due to K.R.S. Corporation being changed to an equity- method affiliate (From 2021)
	Total	People	15,452	16,003	10,719	10,696	10,642	
No. of permanent employees	Male	People	9,549	9,838	5,348	5,280	5,299	Kewpie Group
	Female	People	5,903	6,165	5,371	5,416	5,343	
Average no. of temporary	employees	People	9,404	9,268	5,166	5,089	4,811	Kewpie Group
No. of employees	Total	People	3,185	2,995	2,931	2,946	2,831	Employees at Kewpie only
	Total	People	2,447	2,426	2,394	2,408	2,332	
No. of permanent employees	Male	People	1,335	1,308	1,296	1,271	1,232	Kewpie only
	Female	People	1,112	1,118	1,098	1,137	1,100	
	Total	People	738	569	537	538	499	
Average no. of temporary employees	Male	People	233	179	169	176	182	Kewpie only
	Female	People	505	390	368	362	317	
	Total	People	50	53	24	24	34	-
No. of new employees	Male	People	24	35	13	14	21	Only for new graduates in general positions who are registered at Kewpie
	Female	People	26	18	11	10	13	
	average	Year	15.1	15.3	16	16.2	16.2	-
Average no. of years employed	Male	Year	17.8	18	18.6	18.8	18.4	Employees at Kewpie only
	Female	Year	11.9	12.2	13	13.4	13.7	
	average	Age	40.3	40.5	41.2	41.6	41.7	
Average age	Male	Age	43.3	43.3	43.9	44.3	44.1	Kewpie employees
	Female	Age	36.6	37.1	38	38.6	39.1	
Ratio of mid-career recruit	ment	%	30.7	24.6	30.6	35.7	42.4	Kewpie only
Turnover rate (for new gra working for less than three		%	7.3	20.4	10.2	6.0	15.1	Only for new graduates in general positions at Kewpie
No. of employees hoping t beyond retirement age	o work	People	25	25	27	36	33	Registered Kewpie employees *Retirement age was extended in FY2016 from 60 to 63 (in FY2017, two employees chose a full retirement and became senior employees at the age of 60)
Rate of reemployment after retirement		% (%)	83 (100)	78 (100)	73 (100)	86 (100)	72 (100)	Registered Kewpie employees () is the re-employment rate of employees who wanted to continue working *The retirement age was extended in FY2016 (from 60 to 63) Only those who wanted to retire did so
Ratio of female directors		%	13.3	18.8	21.4	28.6	21.4	Kewpie only Including outside directors, outside corporate auditors, and audit & supervisory board members
Ratio of female managers		% (%)	9.2 (7.9)	10.2 (8.5)	10.9 (9.1)	12.5 (10.0)	14.5 (11.4)	Kewpie only () is the domestic food business
NO. of Female leaders		People (People)	59 (111)	65 (121)	72 (132)	82 (145)	94 (164)	Kewpie only () is the domestic food business
Employee training costs		100,000,000 JPY	211	189	172	144	82	Including Kewpie Group employees
Participants in human righ	ts training	People	9,010	7,964	14,463	14,793	14,913	*Excluding the number of questionnaire response collected for the purpose of job training
Total training Time		Time	-	-	-	-	18,662	Registered Kewpie employees
Rate of employment of per disabilities	rsons with	%	3.60	3.67	3.76	3.73	3.70	Domestic Food Business *As of December 1, 2022

Data under "Social" are for Kewpie Corporation only unless stated otherwise.

Social

Last updated : August 29, 2024

Social								Last updated : August 29, 2024
Labor		Unit	FY2019	FY2020	FY2021	FY2022	FY2023	Notes
Average overtime working employee)	g hours (per	Hours/Month	20.5 (26.2)	16.1 (18.9)	16.6 (18.7)	16.2 (18.7)	16.9 (17.9)	Kewpie only () is only for general work in the Japanese food products industry
No. of annual paid leave c	lays used	Day	13.4 (11.0)	11.1 (9.5)	12.2 (10.6)	14.1 (11.9)	14.4 (13.8)	Kewpie only () is only for employees in the Japanese food products industry Lists the average number of days taken
	Total	People	200	221	223	188	158	
Employees who took parental leave	Male	People	57	70	73	66	34	Registered Kewpie employees
	Female	People	143	151	150	122	124	-
	Total	People	165	187	195	192	213	
Employees who work for reduced hours for childcare	Male	People	0	0	1	0	1	Registered Kewpie employees
	Female	People	165	187	194	192	212	
Percentage of employees returned from childcare le		%	100	100	100	100	100	Kewpie only
Employees who took shor nursing care leave	t-term	People	48	78	87	118	112	Kewpie Group
Employees who took nurs leave	ing care	People	15	13	11	12	7	Kewpie Group
Employees who took paid leave for volunteer activities		People	7	0	1	0	25	Kewpie only
No. of work-related accidents resulting in injury leave		No.	13	12	17	9	13	71 Kewpie Group locations in Japan *April 30, 2024
Ratio of work-related accidents resulting in injury leave		%	0.62	0.60	0.90	0.46	0.69	71 Kewpie Group locations in Japan *Ratio = number of work-related deaths and injuries / total actual working hours × 1,000,000 *April 30, 2024
Severity rate of accidents resulting in injury leave		%	0.038	0.020	0.031	0.027	0.036	Kewpie Group domestic plants (Japan) *Severity rate = number of working days lost due to accidents / total actual working hours *April 30, 2024
Social		Unit	FY2019	FY2020	FY2021	FY2022	FY2023	Notes
		No. of events	315	62	39	56	106	Including online
Food education events		Participants	14,125	2,938	1,972	4,588	5,617	Including online
Public loctures		No. of events	179	56	58	99	100	
Public lectures		Attendees	8,315	3,000	2,013	4,013	4,635	
No. of people joining facto and facility tours	ory visits	People	88,147	21,016	24,857	25,417	44,266	Goka, Fujiyoshida(Until 2021), Koromo, Tosu - Kobe - Mayo-Terrace, Nakagawara, Izumisano, Hashikami Including online
	No. of groups receiving	Organizations	14	12	10	11	10	Kewpie Corporation-Hashikami Kewpie Co., Ltd Fujiyoshiada Kewpie Co., Ltd. (Urdi November 2021) - Toux Kewpie Co., Ltd Deria Foods Co., Ltd Ishikari
Matching Gift system (QPeace)	Total amount of assistance funds	10,000 JPY	652	650	649	667	662	Neter G., Litt - Kitakaan Cale D., Litt - Shenak Jell G., Litt - Seto Pieler Co., Litt - Hershin Pieler, G., Litt - Shenak Jell G., Litt - Seto Pieler Co., Litt - Hershin Pieler, G., Litt - Shenak Jell, G., Litt - System Co., Litt - Saner Provision Co., Litt - Chegen Piel, Salpan Co., Litt - Warth Science, G., Litt - Kaynet Egg Carporation-Salad Cub, Inc NAKASHIMUT CO., ITD - TO SCILITIONS CO., LITD - CO., LITD - TO SCILITIONS CO., LITD - Co., Litt - Co-ap Foods Co., Litt - Green Message Co., Litt, - NakASH CO., LTD - Foods Co., Litd - Co-ap Foods Co., Litd - Green Message Co., Litt, - NakASH CO., LTD
Kewpie Miraitamago	No. of groups receiving funds	Organizations	70	132	102	131	150	
Foundation	Total funds	10,000 JPY	2,651	3,981	3,800	4,052	4,614	
Data da #Castal# a fa Ka								

Data under "Social" are for Kewpie Corporation only unless stated otherwise.

Governance

Last updated : August 29, 2024

Independence of the Board of Directors	S		1									
			Unit	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	Notes		
		Male		9	9	6	6	7	6	As of February 22, 2024		
	Inside directors	Female		0	0	0	0	0	0			
		Total		9	9	6	6	7	6			
Directors		Male	People	1	1	2	1	1	2			
	Independent outside directors	Female		1	1	1	2	2	2			
		Total		2	2	3	3	3	4			
	Total			11	11	9	9	10	10			
Independent outside director ratio			%	18.2	18.2	33.3	33.3	30.0	40.0			
No. of sessions	No. of sessions			12	11	12	12	12	February 2025 Scheduled to be disclosed			
Audit & Supervisory Board Meetings			Unit	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	Notes		
	Inside Audit & Supervisory Board Members	Male	Unit	2	2	2	2	2	2	As of February 22, 2024		
		Female		0	0	0	0	0	0			
		Total		2	2	2	2	2	2			
Audit & Supervisory Board Members		Male	People	1	1	1	1	1	2			
	Independent Outside Corporate Auditor	Female		1	2	2	2	2	1			
	nautor	Total		2	3	3	3	3	3			
	Total			4	5	5	5	5	5			
No. of sessions	Times	12	12	13	13	13	February 2025 Scheduled to be disclosed					

Governance								L	ast updated : August 29, 202
Nomination and Compensation Com	mittee	Unit	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	Notes
Nomination and Compensation Comr	nittee		6	6	7	7	7	8	As of February 22, 2024
Inside directors		People	3	3	3	3	3	3	
Outside directors and corporate audi		2	2	4	4	4	5		
Officer Compensation									
		No. of people to be paid	FY2 Amount paid (in 1,000,000 JPY)	Bonuses	Total amount (in 1,000,000 JPY)			Notes	
	Inside directors	8	185	74	259		As of	February 22, 202	24
Director	Outside directors	3	37	-	37				
	Total	11	222	74	296				
	Inside Audit & Supervisory Board Members	3	42	_	42				
Audit & Supervisory Board	Independent Outside Corporate Auditor	4	30	-	30				
	Total	7	73	-	73				
Total		18	295	74	369				
Shareholder rights			5/2010	5,0000	5,0004	5.0000	5,0000	5/2024	••••
Existence of measures against takeo	ver bids	- Unit	FY2019 Yes	FY2020 Yes	FY2021 Yes	FY2022 Yes	FY2023 No	FY2024 No	Notes
Informative sessions for shareholder	s, investors, and analyst	1.1	5/2010	5/2020	5/2021	5/2022	5/2022	5/2024	Nataa
Regular General Meeting of Sharehol	ders	Unit Times / year	FY2019 1	FY2020 1	FY2021	FY2022 1	FY2023	FY2024	Notes
Financial results briefing for analysts		Times / year	2	2	2	2	2	February 2025 Scheduled to be disclosed	
Compliance		11. 2	5/2212	EV/2020	D/2024	5/2022	D/2022	D(222.1	NI. 1
No. of reports and consultations with the helpline (internal reporting system)		Unit No.	FY2019 28	FY2020 38	FY2021 20	FY2022 28	FY2023 37	FY2024 February 2025 Scheduled to be disclosed	Notes
Response rate from awareness survey given to all employees		%	-	89.3	-	84.5	-	May 2024 Scheduled to be disclosed	Held every two years
Corporate taxes paid		Unit	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	Notes
Total consolidated amount		1,000,000 JPY	10,203	8,664	8,329	6,774	5,851	February 2025 Scheduled to be disclosed	NULES